SEVENTY-EIGHTH

ANNUAL REPORT OF THE BOARD OF DIRECTORS

 \mathbf{OF}

THE MICHIGAN CENTRAL RAILROAD COMPANY

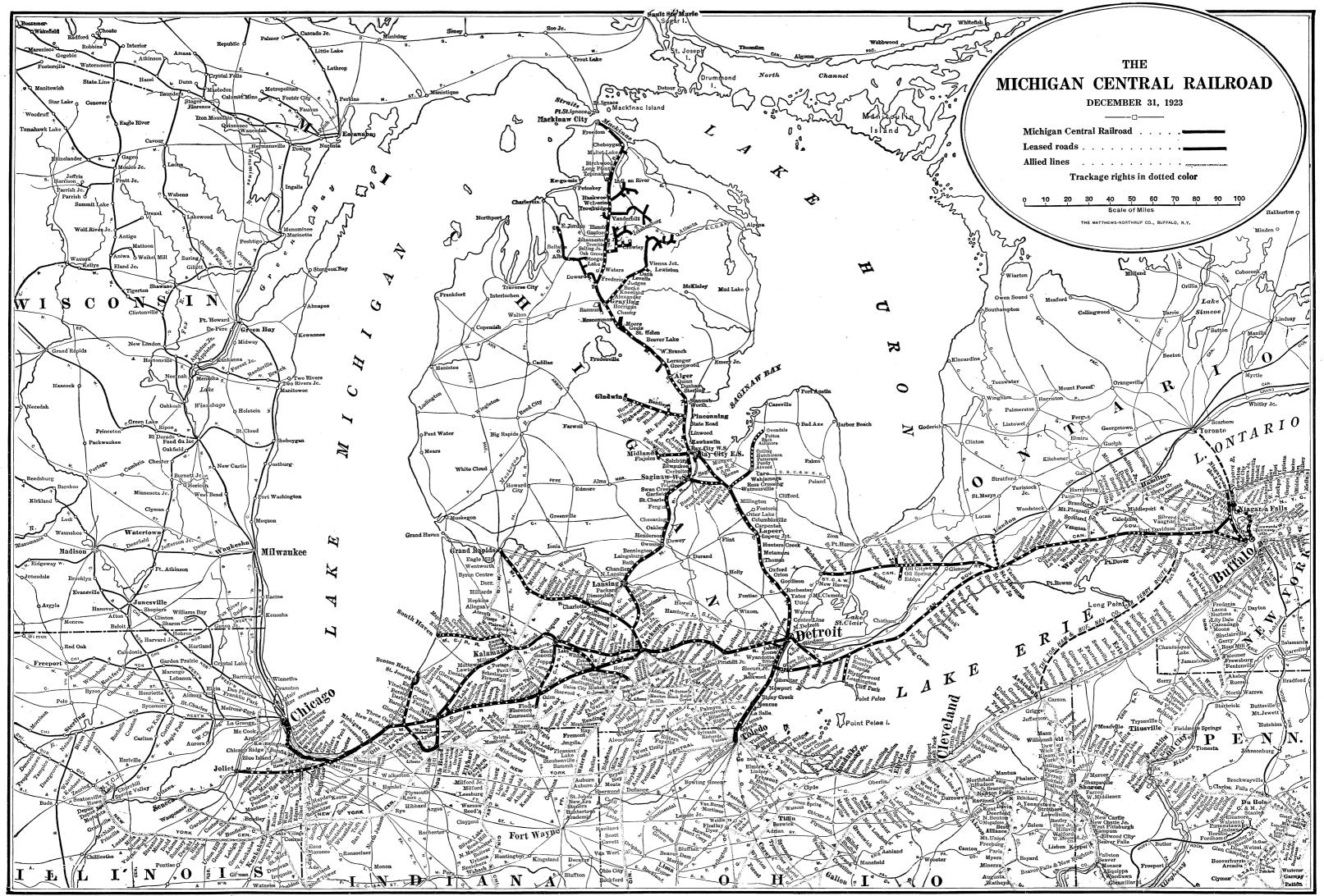
TO THE STOCKHOLDERS

FOR THE YEAR ENDED

DECEMBER 31, 1923



DETROIT MICHIGAN



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FOR THE YEAR ENDED

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DETROIT MICHIGAN

ORGANIZATION OF THE MICHIGAN CENTRAL RAILROAD COMPANY DECEMBER 31, 1923

DIRECTORS

Elected May 3, 1923; term expires May 8, 1924

CHAUNCEY M. DEPEW	ALFRED H. SMITH	EDMOND D. BRONNER
FREDERICK W. VANDERBILT	ROBERT S. LOVETT	HENRY M. CAMPBELL
GEORGE F. BAKER	HAROLD S. VANDERBILT	Warren S. Hayden
WILLIAM K. VANDERBILT	EDWARD S. HARKNESS	BERTRAM CUTLER
	ALBERT H. HARRIS	

The annual meeting of stockholders for the election of directors is held in the city of Detroit, Michigan, on the Thursday after the first Wednesday in May

FINANCE COMMITTEE

WILLIAM K. VANDERBILT GEORGE F. BAKER

ALFRED H. SMITH ROBERT S. LOVETT

HAROLD S. VANDERBILT

CORPORATE OFFICERS

President	ALFRED H. SMITH	New York
Assistant to President	Howard L. Ingersoll	New York
Assistant to President	GEORGE A. HARWOOD	New York
Assistant to President	SIDNEY B. WIGHT	New York
Executive Assistant to President	Martin J. Alger	New York
Vice President	IRA A. PLACE	New York
Vice President	ALBERT H. HARRIS	New York
Vice President	George H. Ingalls	New York
Vice President	Edmond D. Bronner	Detroit
Vice President	JOHN L. BURDETT	New York
Vice President	John G. Walber	New York
Assistant Vice President	Charles J. Brister	Chicago
Assistant Vice President	CHARLES C. PAULDING	New York
Assistant Vice President	John K. Graves	New York
Secretary	Edward F. Stephenson	New York
Assistant Secretary	Joseph M. O'Mahoney	New York
General Treasurer	Milton S. Barger	New York
Assistant General Treasurer	Harry G. Snelling	New York
Assistant General Treasurer	Edgar Freeman	New York
Assistant General Treasurer	Henry A. Stahl	New York
Treasurer	WALTER E. HACKETT	Detroit
Comptroller	WILLIAM C. WISHART	New York
Assistant Comptroller	LEROY V. PORTER	New York
Assistant Comptroller	Frederick H. Meeder	New York

General Treasurer, New York Central Building, 466 Lexington Avenue, New York, transfers stock, pays dividends on stock, transfers bonds and pays interest on bonds

Central Union Trust Company of New York registers stock at 80 Broadway, New York

Guaranty Trust Company of New York pays dividends on equipment trust certificates of 1910, 1912, 1913, 1917, 1920, 1922 and 1923

Philadelphia Trust Company. Philadelphia, pays dividends on equipment trust certificates of 1915

REPORT

To the Stockholders of

THE MICHIGAN CENTRAL RAILROAD COMPANY:

The Board of Directors herewith submits its report for the year ended December 31, 1923, with statements showing the income account for the year and the financial condition of the company.

Road operated

The following is a comparative table of the mileage operated:

	1923	1922	Increase
	Miles	Miles	Mile
Main line and branches owned	1,184.69	1,184.69	
Line jointly owned	·70	. 70	
Leased lines	577.71	577.71	
Lines operated under trackage rights	99.57	98.96	·61
Total road operated	1,862.67	1,862.06	·61
		, —	

The increase in the mileage is the result of corrections in measurements.

Maximum tonnage, operating revenues and net income

Previous records were broken by the performance for 1923 in the following respects, among others:

•	Previous	Increase in 1923 over
	record year	previous record year
Revenue tonnage	1920	7.02 per cent
Railway operating revenues	1920	7.98 per cent
Freight revenue	1922	15.11 per cent
Net income	1922	10.59 per cent

Passenger revenue was greater than in any previous year except 1920, having been 8.88 per cent less than in that year.

INCOME ACCOUNT FOR THE YEAR

Operating income Railway operations	Year ended Dec. 31, 1923 1,862-67 miles operated	Year ended Dec. 31, 1922 1,862-06 miles operated	Increase 61 mile	Decrease
Railway operating revenues	\$94,798,042 04	\$83,426,407 27	\$ 11,371,634 77	
Railway operating expenses	67,639,531 88	59,576,357 37	8,063,174 51	٠
NET REVENUE FROM RAILWAY OPERATIONS	\$27,158,510 16	\$23,850,049 90	\$3,308,460 26	
Percentage of expenses to revenues	(71·35)	(71·41)		(.06)
Railway tax accruals Uncollectible railway revenues	\$5,615,543 77 24,700 21*	\$4,571,702 45 13,497 68	\$ 1,043,841 32	\$38,197 89
RAILWAY OPERATING INCOME	\$21,567,666 60	\$19,264,849 77	\$2,302,816 83	
Equipment rents, net debit Joint facility rents, net debit	\$1,619,002 35 560,488 88	\$716,353 02 482,387 46	\$902,649 33 78,101 42	
NET RAILWAY OPERATING INCOME	\$19,388,175 37	\$18,066,109 29	\$ 1,322,066 08	
Miscellaneous operations				
Revenues Expenses and taxes	\$374,814 29 310,004 32	\$320,795 60 179,713 48	\$54,018 69 130,290 84	
MISCELLANEOUS OPERATING INCOME	\$64,809 97	\$141,082 12		\$76,272 15
Total operating income	\$19,452,985 34	\$18,207,191 41	\$1,245,793 93	
Non-operating income Income from lease of road	\$75,086 71†			\$ 75,086 71
Miscellaneous rent income	163,125 40	\$360,962 81		197,837 41
Miscellaneous non-operating physical property	71,960 79	4,515 29	\$67,445 50	,
Dividend income	598,954 50	498,877 00	100,077 50	
Income from funded securities and accounts Income from unfunded securities and accounts	143,474 78 552,454 06	110,566 14 279,964 49	32,908 64 272,489 57	
Miscellaneous income	156,856 18†	102,609 45†	212,409 01	54,246 73
Total non-operating income	\$1,298,026 64	\$ 1,152,276 28	\$145,750 36	
Gross income	\$20,751,011 98	\$19,359,467 69	\$1,391,544 29	
Deductions from gross income				
Rent for leased roads	\$2,736,451 16	\$2,736,021 30	\$4 29 86	
Miscellaneous rents	4,256 90	2,700 17	1,556 73	
Miscellaneous tax accruals	15,104 14	14,015 09	1,089 05	
Interest on funded debt	3,201,121 03	3,320,967 40	21 005 51	\$ 119,846 37
Interest on unfunded debt Amortization of discount on funded debt	440,061 62 155,564 98	408,136 11 104,753 99	31,925 51 50,810 99	
Maintenance of investment organization	1,781 95	1,633 34	148 61	
Miscellaneous income charges	20,222 20	47,030 57*	67,252 77	
Total deductions from gross income	\$6,574,563 98	\$ 6,541,196 83	\$ 33,367 15	
NET INCOME	\$14,176,448 00	\$ 12,818,270 86	\$1,358,177 14	
Disposition of net income				
Dividends declared (20 per cent 1923, 14 per cent 1922)	\$3,747,280 00	\$2,623,096 00	\$1,124,184 00	
SURPLUS FOR THE YEAR CARRIED TO PROFIT AND LOSS	\$ 10,429,168 00	\$10,195,174 86	\$233,993 14	

^{*} Credit balance
† Debit balance

Profit and Loss account

Balance to credit of profit and loss, December 31, 1922		\$36,833,691 25
Additions:		
Surplus for the year 1923	\$10,429,168 00	
Preliminary surveys, engineering studies, etc, during 1916 and 1917, in connection with construction of new bridge at Niagara Falls	60,372 64	
Restoring investment in Toledo Terminal Railroad Company Certificates of Indebted-		
ness	110,880 00	
Net adjustment in connection with final settlement of accounts with United States		
Government for the federal control and guaranty periods	924,445 88	
Various adjustments of accounts (net)	28,256 56	11,553,123 08
		\$48,386,814 33
DEDUCTIONS:		
Depreciation prior to July 1, 1907, on equipment retired during 1923	\$333,981 27	
Road property retired and not replaced	147,038 88	481,020 15
Balance to credit of profit and loss, December 31, 1923		\$47,905,794 18

Revenues, tonnage and passengers

The total operating revenues were \$94,798,042.04, an increase of \$11,371,634.77, or **13.63 per cent.

Freight revenue was \$64,138,680.54, an increase of \$8,417,522.59, or 15·11 per cent. There were 32,323,248 tons of revenue freight carried, an increase of 7,061,422 tons, or 27·95 per cent.

The larger per cent of increase in tonnage as compared with freight revenue is accounted for by the heavier movement of low grade commodities in 1923, notably coal traffic which increased 3,463,988 tons.

Passenger revenue was \$21,466,657.65, an increase of \$2,219,035.48, or 11.53 per cent. The number of passengers carried was 4,991,450, an increase of 322,198, or 6.90 per cent. Of this increase, 264,660 was in interline passengers, accounting in great measure for the larger revenue.

The increase in mail revenue, \$33,585.05, and the increase in express revenue, \$133,452.02, reflect the greater volume of such traffic.

Other transportation and incidental revenues increased \$568,039.63.

Operating expenses

The following table shows the operating expenses by groups for 1923 compared with those for 1922:

${f Amount}$	Increase
\$11,416,975 54	\$2,409,381 90
20,120,147 35	2,076,919 37
1,203,655 53	105,032 49
32,220,715 87	3,311,209 23
966,574 68	97,324 03
1,782,924 57	102,936 36
71,461 66	39,628 87*
g expenses \$67,639,531 88	\$8,063,174 51
9	\$11,416,975 54 20,120,147 35 1,203,655 53 32,220,715 87 966,574 68 1,782,924 57 71,461 66

^{*} Decrease.

The increase in expense for maintenance of way and structures is attributable in part to the heavier traffic handled, resulting in a more extensive program of rail and ballast renewals and tie spacing than in 1922, and in part to substantial wage increases. Charges in connection with the replacement of the cantilever bridge at Niagara Falls were \$175,000 greater than in 1922.

In the maintenance of equipment group, repairs to locomotives, freight cars and passenger cars increased \$2,141,127.72, due to more intensive use incident to handling the larger volume of business and to the program for putting motive power into the most efficient condition.

In general the increase in transportation expenses is due to the heavier traffic. Lower prices contributed to a decrease in the fuel account and there was a substantial decrease in charges for loss and damage to freight.

Railway tax accruals

Railway tax accruals increased \$1,043,841.32, reflecting provision for larger income tax payments incident to the increase in net income.

Equipment and joint facility rents

Net debit to equipment rents increased \$902,649.33, the outstanding item being hire of freight-train cars due to greater mileage of refrigerator and other private cars on the line and to increase in freight traffic generally. Separate tables setting forth the details of equipment and joint facility rents will be found in another part of this report.

Non-operating income

The decrease of \$75,086.71 in income from lease of road is due to adjustment of accruals for interest on additions and betterments completed during federal control.

The decrease of \$197,837.41 in miscellaneous rent income is largely caused by an adjustment involving the transfer to this account in 1922 of certain rentals for prior years which had been carried in other accounts.

A change in the method of accounting in connection with the operation of the Detroit stockyards accounts for the increase in miscellaneous non-operating physical property.

The increase in dividend income of \$100,077.50 includes a dividend of \$100,000 on the stock of the Detroit Terminal Railroad Company.

Additional investments in government securities during the year caused the increase of \$32,908.64 in income from funded securities and accounts.

The increase of \$272,489.57 in income from unfunded securities and accounts is principally due to the larger bank balances upon which interest was received.

Deductions from gross income

Interest on funded debt decreased \$119,846.37, largely as the result of retirement of notes given to The New York Central Railroad Company and of the payment of equipment trust installments.

The increase of \$31,925.51 in interest on unfunded debt is due to larger accruals on indebtedness to the Director General of Railroads.

Net income before dividends

The net income of the company was \$14,176,448, an increase of \$1,358,177.14.

Dividends

Dividends declared and charged against net income of the year were as follows:

Date declared	Date payable	Rate per cent	Amount
June 13, 1923	July 28, 1923	10	\$1,873,640 00
December 12, 1923	January 29, 1924	10	1,873,640 00
		20	\$3,747,280 00

Net corporate income

After charges for dividends there remained a surplus of \$10,429,168 which was carried to the credit of profit and loss.

Property investment accounts

Increases in the property investment accounts for the year, as shown in detail elsewhere in this report, were as follows:

Road	\$4,390,069 01
Equipment	15,167,324 92
Improvements on leased railway property	55,294 17
Miscellaneous physical property	173,527 37
Total	\$19,786,215 47

Capital stock

The capital stock of the company remained unchanged during the year, the total amount authorized and issued being \$18,738,000.

Changes in funded debt

The changes in the funded debt of the company, in detail, were as follows:

The funded debt outstanding on December 31, 1922, was		\$68,062,403	91
It has been increased as follows:			
N Y C Lines Equipment Trust 4½ per cent certificates of September 1, 1922	\$765,000 00		
N Y C Lines Equipment Trust 5 per cent certificates of June 1, 1923	9,480,000 00	10,245,000	00
		\$78.307.403	01

and has been reduced as follows:

a net increase of \$7,298,904.37.

Payments falling due during the year and on January 1, 1924, on the company's liability for principal installments under equipment trust agreements as follows:

\$393,960 44		
151,710 90		
262,359 54		
300,009 00		
600,000 00		
346,400 00		
467,664 75		
373,000 00		
51,000 00	2,946,095 63	}
	\$75,361,308 28	3
	151,710 90 262,359 54 300,000 00 600,000 00 346,400 00 467,664 75 373,000 00	151,710 90 262,359 54 300,000 00 600,000 00 346,400 00 467,664 75 373,000 00 51,000 00 2,946,095 63

New York Central Lines equipment trust of 1923

This trust was created by agreement dated June 1, 1923, to which The New York Central Railroad Company, The Michigan Central Railroad Company and The Cleveland Cincinnati Chicago and St Louis Railway Company are parties. Under the trust, \$17,340,000 of 5 per cent equipment trust certificates maturing in equal annual installments of \$1,156,000 over a period of fifteen years were issued, representing approximately 75 per cent of the cost of the equipment leased by the Trustee to the railroad companies. The equipment allotted to this company under the trust, estimated to cost \$12,668,493.73, consists of 15 coaches, 18 baggage cars, 3 dining cars, 2,000 automobile cars and 2,000 refrigerator cars. The certificates are prorated among the railroad companies in proportion to the cost of the equipment allotted to each, this company's share being \$9,480,000.

Final settlement with Railroad Administration

Agreement was reached with the Director General of Railroads under which the company paid to the United States Railroad Administration \$10,500,000 in full settlement for the period of federal control for itself and the Chicago Kalamazoo and Saginaw Railway Company which was included in its contract.

The \$10,500,000 payable to the Railroad Administration was distributed between the two companies as follows:

Net amount payable by The Michigan Central Railroad Company \$10,554,948 17 Net amount receivable by the Chicago Kalamazoo and Saginaw Railway Company 54,948 17

The net amount payable by this company, \$10,554,948.17, is the final balance agreed upon in general settlement after taking into account the various debits and credits arising under the contract and payments theretofore made by the Railroad Administration to the company.

The total amount of compensation which accrued in the company's favor for use of its owned and leased lines during the period of federal control was \$17,584,886.64, of which there had been paid to the company prior to the final settlement, from time to time, on account of compensation \$16,642,000. The total amount expended by the Director General for additions and betterments upon the company's owned and leased lines was \$11,756,806.87, including \$1,693,525.69 representing initial cash payment upon allocated equipment included in an equipment trust.

Guaranty period settlement

During the year the Interstate Commerce Commission determined the amount due to the company by the United States Government for the so-called Guaranty Period, March 1 to August 31, 1920, under the provisions of Section 209 of the Transportation Act, 1920, to be \$2,049,827.80, of which there had been paid on account, prior to 1923, \$910,000, leaving a balance of \$1,139,827.80 which was received during the year in full settlement.

Consolidation of railways

The Transportation Act, 1920, provided that the Interstate Commerce Commission should prepare a plan for consolidation of the railways of the continental United States

into a limited number of systems. In September, 1921, the Commission announced its tentative plan which provided for the establishment of a maximum of nineteen systems. The tentative plan for System No. 1—New York Central System—includes the Company and its controlled lines, thus recognizing the long established relationship of these companies to the New York Central System. The hearings before the Commission on the tentative plan so far as the Eastern carriers were concerned began on May 16, 1923, and the taking of testimony in this proceeding was concluded by the Commission in December, 1923. No decision has yet been announced by the Commission.

Merchants Despatch, Incorporated

In the period between July 1 and December 31, 1923, approximately 3,000 refrigerator cars belonging to this company and approximately 8,000 belonging to The New York Central Railroad Company were leased to Merchants Despatch, Incorporated (a subsidiary of Merchants Despatch Transportation Company, the entire capital stock of which is owned by The New York Central Railroad Company). This was done to permit greater specialization in the handling of perishable traffic and should result in better control of the cars, better earnings thereon and the securing of additional perishable business. Contracts will be negotiated for the use of these cars on foreign lines when not required to protect New York Central Lines' originations. Merchants Despatch, Incorporated, has also assumed responsibility for furnishing ice and supervising refrigeration of all perishable shipments on the New York Central Lines, thereby relieving the operating departments of the details of this highly specialized service.

Automatic train control

The Interstate Commerce Commission on June 22, 1922, made an order requiring the installation of automatic train control upon a division of each of forty-nine railroads, among which was this company. The order required that a division for such installation must be selected by January 1, 1923, and that the installation must be completed by January 1, 1925. The Train Control Committee of Signal Engineers, which had been studying the matter for many years on behalf of this company and other lines of the New York Central System, recommended that the division between Detroit and Jackson should be selected and prepared specifications and invitations for bids for the installation. These invitations were sent out on November 28, 1923, but the time for receiving and opening bids did not expire until after the close of the year.

New arch bridge over Niagara River at Niagara Falls

Work on the new steel arch bridge over the Niagara River to replace the present cantilever bridge progressed satisfactorily. The approaches on both sides of the river and the piers for the arch span, including the tunnels for its anchorage, were completed.

Yard extension at St Thomas

An extension to the yard at St Thomas so as to provide for the accommodation of full train lengths was completed during the year.

Second track between Jackson and Rives Junction

A second track was laid for a distance of approximately ten miles between Jackson and Rives Junction which will greatly facilitate the operation of both the Saginaw and Grand Rapids Divisions.

New receiving and classification yard at North Toledo

Substantial progress was made upon the construction of the northbound receiving and classification yard and car repair facilities, etc., at North Toledo. This project will greatly improve the handling of the heavy business on the Toledo Division.

Pensions

The pension rules of the company were revised, effective July 1, 1923, the modifications for the most part favoring the employee. Provision is made for credit for service with other system lines or in certain cases with contractors performing work for the company. The rules now allow service credit, in the discretion of the Pension Board, during involuntary absence, and provide for pension without regard to the age of the employee when he enters the service. The service requirement for pensions to those reaching the age limit of seventy years is raised from ten to fifteen years.

In the operation of the Pension Department, 88 employees were retired and placed upon the pension rolls. Of these retirements, 46 were authorized because of the attainment of seventy years of age, and 42 because of permanent physical disability. Sixty-one pensioners died during 1923. At the close of the year, 477 retired employees were carried on the pension rolls. The total amount paid in pensions during the year was \$197,888.07.

Changes in organization

The Board records the election or appointment of the following:

John K. Graves, Assistant Vice President, January 1;

Bertram Cutler, Director, May 3;

Robert J. Cary, General Counsel, May 1;

Sidney B. Wight, Assistant to President, November 1:

Henry A. Stahl, Assistant General Treasurer, December 1.

Appreciative acknowledgment is made to officers and employees of their loyal and efficient co-operation and service.

For the Board of Directors,

ALFRED H. SMITH,

President.

CAPITALIZATION

$Capital\ stock$

Number of shares authorized Number of shares issued Number of shares held by company Number of shares actually outstanding Par value per share	187,380 Par value authorized 187,380 Par value issued 16 Par value held by Par value actually \$100.00 Dividend for the year			ompany outstanding	\$18,738,000 00 \$18,738,000 00 1,600 00 818,736,400 00 20 per cent
	j	Funded deb	t		
·	Date of	Date of	Amount of	Amount issued and	Rate of Payable on the
MORTGAGE BONDS Michigan Central Railroad Co first③	issue 1902	maturity May 1, 1952	authorized issue \$18,000,000 00	now outstanding \$18,000,000 00	interest first day of 3½% Nov and May
Michigan Central Railroad Co refunding and improvement-series A①	1902	Jan. 1, 1947	6,171,000 00	6,171,000 00	4½% July and January
Michigan Central Railroad Co refunding and improvement-series B①	1920	July 1, 1935	507,000 00	507,000 00	6% $\begin{cases} J_{anuary} \\ and July \end{cases}$
Gold debentures③	1909	April 1, 1929	25,000,000 00	7,634,000 00	4% Oct and April
Grand River Valley Railroad first 3	1909	Sept. 1, 1959	4,500,000 00	1,500,000 00	4% Mch and Sept
Detroit & Bay City Railroad first 2	1881	Mch. 1, 1931	4,000,000 00	4,000,000 00	5% { June, Sept, Dec, March
Kalamazoo & South Haven Railroad first 2	1889	Nov. 1, 1939	700,000 00	700,000 00	5% May and Nov
Michigan Air Line Railroad first2	1890	Jan. 1, 1940	2,600,000 00	2,600,000 00	4% July and Jan
Jackson Lansing & Saginaw Railroad first 3	1901	Sept. 1, 1951	2,000,000 00	1,695,000 00*	′ 3½% Mch and Sept
Joliet and Northern Indiana Railroad first 3	1907	July 10, 1957	3,000,000 00	1,500,000 00	4% Jan 10, July 10
Bay City & Battle Creek Railway first (1)	1889	Dec. 1, 1989	1,800,000 00	49,000 001	3% June and Dec
Toledo Canada Southern & Detroit Railway first 3	1906	Jan. 1, 1956	4,500,000 00	3,100,000 00	4% July and Jan
			Total	\$47,456,000 00	
Less Michigan Central Railroad Co refunding and	improve	ment mortgage	bonds nominally	6,678,000 00	
issued and held by or for the company	, ,	, ,	11		
Tota	ıl mortg	age bonds actu	ally outstanding	\$40,778,000 00	
·					
EQUIPMENT TRUST OBLIGATIONS	1010	I 1 1005	85 000 406 53	2202.080.40	4107 July and Jan
Equipment trust certificates (N Y C Lines) ③	1910	Jan. 1, 1925	\$5,909,406 53		4½% July and Jan 4½% July and Jan
Equipment trust certificates (N Y C Lines) (3)	1912	Jan. 1, 1927 Jan. 1, 1928	2,275,663 50 3,697,777 50	•	$4\frac{1}{2}\%$ July and Jan
Equipment trust certificates (N Y C Lines) 3	1913 1915	Jan. 1, 1928 Oct. 1, 1930	4,500,000 00		5% Apl and Oct
Equipment trust certificates (M C R R)	1915	Mch. 1, 1932	9,000,000 00	• •	6% Sept and Mch
Equipment trust certificates (M C R R) 3	1920	Jan. 15, 1935	5,190,800 00	4,156,800 00	6% July 15, Jan 15
Equipment trust notes (Trust No. 48) (§) Equipment trust certificates (N Y C R R) (§)	1920	April 15, 1935	7,014,971 25	5,611,977 00	7% Oct 15, Apl 15
Equipment trust certificates (N Y C Lines) 3	1922	June 1, 1937	5,595,000 00	5,222,000 00	5% Dec and June
Equipment trust certificates (N Y C Lines) (3)	1922	Sept. 1, 1937	765,000 00	714,000 00	4½% Mch and Sept
Equipment trust certificates (N Y C Lines) 3	1923	June 1, 1938	9,480,000 00	9,480,000 00	5% Dec and June
2-quipment trade destinance (1, 1 d 2)			, ,		· ·

TRUSTEES:

- ① Bankers Trust Company, New York
- 3 Guaranty Trust Company of New York

\$34,583,308 28

\$75,361,308 28

- ② Central Union Trust Company of New York
- Metropolitan Trust Company, New York

(5) Philadelphia Trust Company, Philadelphia

Total equipment trust obligations actually outstanding

Total funded debt actually outstanding

^{*\$305,000} purchased and retired by the Land Grant Trustees †Balance remaining out of an issue of \$250,000

COMPARATIVE CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1923 and 1922

ASSETS

1922	Investments		1923	Comparison
\$63,883,593 03	Investment in road		\$68,273,662 04	\$4,390,069 01 Inc
, , ,	Investment in equipment		000,210,002 01	\$1,000,000 OI IIIC
49,107,811 49	Equipment—trust		65,364,789 73	16,256,978 24 Inc
14,987,758 97	Equipment—owned		13,898,105 65	1,089,653 32 Dec
2,990,949 86	Improvements on leased railway proper	tv	3,046,244 03	55,294 17 Inc
86,652 76	Deposits in lieu of mortgaged property		3,794 50	82,858 26 Dec
1,520,768 25	Miscellaneous physical property		1,694,295 62	173,527 37 Inc
, ,	Investments in affiliated companies		1,001,000 02	110,021 01 110
	\$8,854,794 50 Stocks	\$8,854,894 50		100 00 Inc
	853,651 80 Bonds	853,651 80		
	783,507 96 Notes	783,507 96		_
	1,620,930 78 Advance			1,898,173 57 Inc
	,			
12,112,885 04			14,011,158 61	\$1,898,273 57 Inc
	Other investments			
	\$15,004 00 Stocks	\$15,004 00		_
	227,410 62 Bonds	721,488 55		494,077 93 Inc
	— Notes	750,013 88		750,013 88 Inc
	1 00 Miscella	neous 1 00		
242,415 62		-	1,486,507 43	\$1,244,091 81 Inc
\$144,932,835 02	TOTAL INVESTMENT	rs	\$167,778,557 61	\$22,845,722 59 Inc
e10 914 074 00	CURRENT ASSETS			
\$12,314,074 09	Cash		\$3,909,378 33	\$8,404,695 76 Dec
4,373,157 35	Special deposits		2,755,474 50	1,617,682 85 Dec
2,158,112 88	Loans and bills receivable		3,862 16	2,154,250 72 Dec
1,043,534 51	Traffic and car-service balances receivab		749,683 76	293,850 75 Dec
2,625,288 14	Net balance receivable from agents and	conductors	2,236,143 00	389,145 14 Dec
6,742,647 61	Miscellaneous accounts receivable		3,408,600 20	3,334,047 41 Dec
6,124,561 89	Material and supplies		8,756,453 43	2,631,891 54 Inc
348,197 41	Interest and dividends receivable		302,258 53	45,938 88 Dec
\$ 35,729,573 88	TOTAL CURRENT AS	SSETS	\$22,121,853 91	\$13,607,719 97 Dec
	Deferred assets			
\$27,242,783 73	United States Government			\$27,242,783 73 Dec
39,168 47	Working fund advances		\$32,426 26	6,742 21 Dec
12,059 97	Other deferred assets		3,689 86	8,370 11 Dec
\$27,294,012 17	TOTAL DEFFRRED	ASSETS	\$36,116 12	\$27,257,896 05 Dec
	Unadjusted debits			
\$1,353 93	Rents and insurance premiums paid in a	dvance		\$1,353 93 Dec
1,165,133 51	Discount on funded debt		\$1,601,658 77	436,525 26 Inc
3,132,201 03	United States Government, due under S	ection 209	. ,	,
	of Transportation Act, 1920			3,132,201 03 Dec
1,859,558 81	Other unadjusted debits		2,537,752 27	678,193 46 Inc
	(\$6,679,600) Securities issued or assumed	l—unpledged (\$6,679,600)	• •	,
\$6,158,247 28	TOTAL UNADJUSTEI	DEBITS	\$4,139,411 04	\$2,018,836 24 Dec
\$214,114,668 35			\$194,075,938 68	\$20,038,729 67 Dec

COMPARATIVE CONDENSED GENERAL BALANCE SHEET, DECEMBER 31, 1923 and 1922

LIABILITIES

1922	Stock	1923	Comparison
\$18,736,400 00	Capital stock	318,736,400 00	_
	Long term debt		
	Funded debt unmatured		
\$27,284,403 91	Equipment obligations	\$34,583,308 28	\$7,298,904 37 Inc
40,778,000 00	Mortgage bonds	40,778,000 00	
\$68,062,403 91	TOTAL LONG TERM DEBT	\$75,361,308 28	\$7,298,904 37 Inc
\$86,798,803 91	TOTAL CAPITALIZATION	\$94,097,708 28	\$7,298,904 37 Inc
	CURRENT LIABILITIES		
\$3,050,000 00	Loans and bills payable	_	\$3,050,000 00 Dec
4,191,118 60	Traffic and car-service balances payable	\$3,386,279 90	804,838 70 Dec
5,060,230 40	Audited accounts and wages payable	8,457,046 07	3,396,815 67 Inc
884,790 25	Miscellaneous accounts payable	1,283,868 74	399,078 49 Inc
481,917 50	Interest matured unpaid	486,405 00	4,487 50 Inc
4,854 00	Dividends matured unpaid	5,504 00	$650~00~\mathrm{Inc}$
2,000 00	Funded debt matured unpaid	2,000 00	_
1,873,640 00	Dividend declared payable January 29, 1924	1,873,640 00	
1,415,568 05	Unmatured interest accrued	684,877 81	730,690 24 Dec
427,774 87	Unmatured rents accrued	427,774 87	
1,060 35	Other current liabilities	1,060 35	
\$17,392,954 02	TOTAL CURRENT LIABILITIES	\$16,608,456 74	\$784,497 28 Dec
•	Deferred liabilities		
\$40,111,352 35	United States Government	-	\$40,111,352 35 Dec
1,292,022 49	Other deferred liabilities	\$353,273 45	938,749 04 Dec
\$41,403,374 84	TOTAL DEFERRED LIABILITIES	\$353,273 45	\$41,050,101 39 Dec
941,400,074 O4	TOTAL DELBAND DESTRICTS		
	Unadjusted credits		
\$ 5,254,728 1 6	Tax liability	\$6,158,261 63	\$903,533 47 Inc
-	Insurance and other casualty reserves	6,079 65	6,079 65 Inc
1,839,518 73	Operating reserves	1,539,468 13	300,050 60 Dec
13,491,374 51	Accrued depreciation—equipment	15,357,583 90	1,866,209 39 Inc
6,949 38	Accrued depreciation—miscellaneous physical proper ty	21,837 63	14,888 25 Inc
4,392,268 84	Other unadjusted credits	5,337,092 22	944,823 38 Inc
\$24,984,839 62	TOTAL UNADJUSTED CREDITS	\$28,420,323 16	\$3,435,483 54 Inc
	CORPORATE SURPLUS		
\$6,701,004 71	Additions to property through income and surplus	\$6,690,382 87	\$10,621 84 Dec
36,833,691 25	Profit and loss—balance	47,905,794 18	11,072,102 93 Inc
\$43,534,695 96	TOTAL CORPORATE SURPLUS	\$54,596,177 05	\$11,061,481 09 Inc
\$214,114,668 35		\$ 194,075,938 68	\$20,038,729 67 Dec

INVESTMENTS

IMPROVEMENTS ON LEASED RAILWAY PROPERTY			
Battle Creek & Sturgis Railway			\$12,068 13
Canada Southern Railway			900,463 77
Detroit Manufacturers Railroad			27,038 49
Detroit Toledo & Milwaukee Railroad			64,648 23
Indiana Harbor Belt Railroad			4,375 32
Joliet & Northern Indiana Railroad			1,955,411 04
New York Central Railroad—Benton Harbor Ext	tension		6,588 28
St Joseph South Bend & Southern Railroad			76,417 76
St Clair & Western Railroad			766 99*
	Total		\$ 3,046,244 03
Deposits in lieu of mortgaged property sold			
Account land at Jackson			\$3,794 50
Investments in miscellaneous physical property	•		
Detroit stockyards			\$939,608 96
Detroit stockyards Detroit land—Union Trust Company			295,813 96
Detroit land—Onion Trust Company Detroit lands—special			295,813 96 15,450 00
Real estate—Backus property			168,823 10
Land, Woodward Avenue			130,702 07
Quarry, Joliet			47,030 80
Rail leased to sundry parties			50,727 14
Jackson lands—suspense			35,628 59
Grand Rapids land—suspense			10,510 00
Land Grant lands—Union Trust Company			1 00
	Total		\$ 1,694,295 62
Investments in affiliated companies—stocks		Held	by this company
	Total outstanding	Shares	Par value
Battle Creek & Sturgis Railway Co	\$500,000 00	4,175	\$417,500 00
Canada Southern Railway Co	15,000,000 00	78,100	7,810,000 00
Chicago Kalamazoo & Saginaw Railway Co	450,000 00	2,700	270,000 00
Detroit Manufacturers Railroad	300,000 00	1,773	177,300 00
Detroit River Tunnel Company Detroit Terminal Railroad Co	3,000,000 00 2,000,000 00	30,000 5,000	3,000,000 00
Detroit Terminal Ramoad Co Detroit Toledo & Milwaukee Railroad Co	1,060,000 00	5,300	500,000 00 530,000 00
Indiana Harbor Belt Railroad Co	5,000,000 00	15,000	1,500,000 00
Joliet & Northern Indiana Railroad Co	300,000 00	3,000	300,000 00
Lansing Manufacturers Railroad	100,000 00	500	50,000 00
Lansing Transit Railway Co	2,000 00	10	1,000 00
Mackinac Transportation Company	65,000 00	2162	•
Toledo Terminal Railroad Co	4,000,000 00	3,872	387,200 00
Toronto Hamilton & Buffalo Railway Co	4,512,500 00	9,842	984,200 00
	Total		\$ 15,948,866 67
Investments in affiliated companies—bonds		Total autotandina	Held by this company
Battle Creek & Sturgis Railway Co first mortgage	5	Total outstanding \$500,000 00	par value \$24,000 00
Chicago Kalamazoo & Saginaw Railway Co first		1,268,000 00	761,000 00
Toledo Terminal Railroad Co first mortgage		4,707,000 00	73,000 00
Toronto Hamilton & Buffalo Railway Co consolid	lated gold mortgage	2,000,000 00	250,000 00
•	Total	•	\$1,108,000 00
INVESTMENTS IN AFFILIATED COMPANIES—NOTES			
Indiana Harbor Belt Railroad Co			\$783,507 96

^{*} Credit balance

${\bf INVESTMENTS}\ (concluded)$

Investments in affiliated companies—advances Canada Southern Railway Co Detroit River Tunnel Company Indiana Harbor Belt Railroad Co	\$2,875,508 25
Detroit River Tunnel Company	
	8,388 09
Indiana Hardor Den Kantoad Co	262,616 63
Lansing Manufacturers Railroad	83,560 91
Lansing Transit Railway Co	3,100 96
Mackinac Transportation Company	185,129 51
Toledo Terminal Railroad Co	100,800 00
Total	\$3,519,104 35
OTHER INVESTMENTS—STOCKS	
Clifton Hotel Company, Limited	\$15,000 00
Detroit Chamber of Commerce	100 00
Sundry inactive corporations	61,400 00
Total	\$76,500 00
OTHER INVESTMENTS—BONDS	
Kansas Oklahoma & Gulf Railway Co 6%	\$800 00
United States of America First Liberty Loan $3\frac{1}{2}\%$	12,150 00
United States of America First Liberty Loan converted 41/4%	50,350 00
United States of America Second Liberty Loan converted $41_4\%$	168,900 00
United States of America Fourth Liberty Loan 41/4%	500,000 00
Canada Victory Loan of 1917, $5\frac{1}{2}\%$	200 00
Total	\$732,400 00
OTHER INVESTMENTS—NOTES AND MISCELLANEOUS	
	\$750,000 00
United States of America Treasury notes $4\frac{3}{4}\%$	13 88
Various notes Miscellaneous, of no par value	1 00
Total	\$750,014 88
SUMMARY OF INVESTMENTS	
Road and equipment	3147,536,557 42
Improvements on leased or controlled railway property	3,046,244 03
Deposits in lieu of mortgaged property sold	3,794 50
Miscellaneous physical property	1,694,295 62
Investments in affiliated companies—Stocks, par value \$15,948,866 67 ledger value \$8,854,894 50	
Bonds, par value 1,108,000 00 ledger value 853,651 80	
Notes, par value 783,507 96 ledger value 783,507 96	
Advances 3,519,104 35	14,011,158 61
Other investments— Stocks, par value \$76,500 00 ledger value \$15,004 00	
Bonds, par value 732,400 00 ledger value 721,488 55	
Notes, par value 750,013 88 ledger value 750,013 88	
Miscellaneous 1 00	1,486,507 43
Total investments	3167,778,557 61

DETAIL OF EXPENDITURES FOR IMPROVEMENTS TO PROPERTY

Improvements in station, yard and terminal facilities	\$1,595,496 14	
New freight yard, Toledo Terminal facilities, Niles	694,112 12	
Turntable changes, Detroit	39,020 42	
Turntable Circle shop, Detroit New turntable, Jackson	$12,976 03 \\ 37,669 02$	
Coaling and water station, Augusta	118,486 76	
Water softening and filtration plant, Jackson Junction	12,299 22	
New engine house, Grand Rapids Engine house and tracks, Palmer yard, Detroit	90,454 71 25,590 06	
New engine house and tracks, Detroit	28,434 13	
Extension engine house and drop pits, Detroit	57,671 68 19,050 13	
Engine terminal facilities, North Lansing New immigration building, Suspension Bridge	11,982 86	
New water tank, Charlotte	10,215 30	
New water tank, Pinconning New water tank, Monroe	7,492 44 $12,488$ 00	
Track scale, Owosso	11,954 52	
Track scale, Cheboygan	12,267 18	
Rebuilding pump house, Lawton Shop machinery and tools, various places	$6,334 32 \\ 214,540 00$	
Shops and engine houses, various places	44,942 02	
Office and station buildings and fixtures, various places	$33,49083 \\ 22,05552$	
Water and fuel stations, various places Improvements in freight yards and facilities, various places	14,547 35	\$3,133,570 76
		,
Land purchased Calumet Park	\$24,848 11	
Chicago	36,473 40	
Lansing	$12,750 00 \\ 3,138 00$	
Various places	\$77,209 51	
Less land sold	1,278 88	75,930 63
Roadway and bridge improvements		
Grade separation, Dearborn	\$8,332 82	
Grade separation, Detroit	$71,415 22 \\ 21,185 78$	
Extension, Detroit River dock Track changes, West Jefferson and Larned streets, Detroit	21,957 36	
Track changes, Calumet Park	17,351 62	
Track changes, South Bend Track changes, Michigan City	19,181 84 60,114 05*	
Track sidings and track work, various places	17,478 02	
Increased weight of rail	403,278 10	
Main passing and yard tracks, Lansing Second track, Air Line, Niles	7,849 91 25,263 18	
Paving driveway, East side freight house, Bay City	10,562 54	
Paving driveways, team yard, South Bend Northbound passing track, Wayne Junction	11,477 70 27,493 70	
Jackson tie tamping outfits	11,100 00	
Excavating channel to divert Paint Creek, Bay City Division	18,076 29	
Electrifying drawbridge, Michigan City Installing crossover, D T & I R R, West Detroit	6,337 12 7,890 88	
Bridge over St Charles Air Line	9,636 92	
Bridge 50.48, Laingsburg	$22,977 32 \\ 9,234 47$	
Bridge 3.15, South Bend Bridge strengthening and improvements, various places	51.767 14	
Installing automatic block signals, Toledo Division	15,497 03	
Second main track and automatic block signals, Jackson to Rives Junction Changing automatic block signals, Detroit to Jackson	324,265 56 12,889 00	
Telephone circuits. Detroit to Kensington	49,803 57	
Reconstructing telegraph pole line, Battle Creek to Kalamazoo	8,779 56 6,953 69	
Reconstructing telegraph pole line, Marshall to Battle Creek Twenty-five pair cable, Niles	7,148 21	
Improvements to telephone and telegraph lines, various places	17,092 54	
Assessments for public improvements, various places	$48,376 07 \\ 24,033 67$	
Additional grading, Toledo Division Section motor cars, various places	12,130 31	
Improvements in crossing protection, various places	12,036 58	
Interlocker plant, Charlotte Improvements to signals and interlockers, various places	$\begin{array}{c} 15,427 & 28 \\ 8,253 & 75 \end{array}$	1,302,420 70
•	<u> </u>	\$4,511,922 09
Credits		
Amount transferred to investment in miscellaneous physical property account,		101.050.00

Amount transferred to investment in miscellaneous physical property account, covering cost of Detroit stockyards new office building

Net increase in road investment (carried forward)

121,853 08 \$4,390,069 01

^{*} Credit

DETAIL OF EXPENDITURES FOR IMPROVEMENTS TO PROPERTY (concluded)

			B	rought forward	\$4,390,069 01
Owned equipment EQUIPMENT ADDED, including Steam locomotives Passenger-train cars Freight-train cars Work equipment Miscellaneous equipment		\$25,771 09 39,541 34 802,493 80 76,227 68 11,937 36	\$955,971 27		
EQUIPMENT RETIRED: Steam locomotives Passenger-train cars Freight-train cars Work equipment Miscellaneous equipmen	t Net decrease in own	\$271,186 69 100,068 00 1,587,885 77 82,598 00 3,886 13 ned equipment	2,045,624 59	\$1,089,653 32	
Trust equipment EQUIPMENT ADDED, including Steam locomotives Passenger-train cars Freight-train cars EQUIPMENT RETIRED:	betterments:	\$1,068,812 22 849,897 44 15,293,515 79	\$17,212,225 45		
Freight-train cars	NT / *		955,247 21	16,256,978 24	
	Net increase in trus Net increase in equ Net increase in road	ipment investmen	t nvestment during		15,167,324 92 \$19,557,393 93
Impr	ovements on lea	sed or control	led railway p	roperty	
Battle Creek and Sturgis Railway Increased weight of rail Section motor car				\$3 26 240 00	\$243 26
Detroit Manufacturers Railroad Increased weight of rail					4,720 28
Detroit Toledo and Milwaukee Rau Increased weight of rail Rebuilding bridge 63.1, Mars Bridge 145, Homer Signal protection and switch Land for station changes, Ho Industrial tracks, Battle Cre	shall ing track, Battle Cre omer	ek		\$725 73 12,478 68 1,070 18 2,911 91 100 88 1,267 61*	16,019 77
Indiana Harbor Belt Railroad (Ar Storehouse for Car Departme Miscellaneous small improve	ent			\$2,775 89 1,599 43	4,375 32
Joliet and Northern Indiana Rails Grade separation, Matteson Freight and passenger station Water station, Hartsdale Telephone circuits, Gary to a Increased weight of rail Water line and connections, Track changes, Matteson Track changes, Joliet Assessments for public improvements	n, Matteson Joliet Joliet ovements			\$16,859 79 3,240 82 4,599 09 5,149 46 17,556 63 4,463 44 13,688 12 3,414 23 1,034 84 978 62*	69,027 80
New York Central Railroad (Bent Industrial track, Benton Ha	on Harbor Extension rbor	1)			243 15
St Joseph South Bend and Souther Increased weight of rail Concrete crib retaining wall, Industrial tracks and sidings Miscellaneous small improve	St Joseph , various places			\$1,907 11 4,638 46 14,049 43 503 01	$\frac{21,098 \ 01}{\$115,727 \ 59}$
Credit Amounts transferred to inv Canada Southern Railwa Lansing Transit Railwa	ay Company—accou	nt Niagara River	Bridge Company	\$60,372 64 60 78	60,433 42 \$55,294 17
* Credit	se in account impre	,, emente ou rease	Timinal brobotol		
				•	

EQUIPMENT TRUSTS

The following statement shows the character of the equipment included in Equipment Trusts together with the total amount of certificates or notes issued and the amount now outstanding:

N Y C LINES EQUIPMENT TRUST OF 1910

Company M C R R N Y C R R C C C & St L Ry Totals	Loco- Passenger motives cars 135 35 233 104 84 6 452 145	Freight cars 3,283 17,475 249 22,357 249	Certificates issued for not to exceed 90 per cent of cost bearing interest at 4½ per cent \$5,909,406 53 21,096,206 17 2,994,387 30 \$30,000,000 00	Annual installments \$393,960 44 1,406,413 74 199,625 82 \$2,000,000 00	Certificates redeemed \$5,515,446 13 19,689,792 39 2,794,761 48 \$28,000,000 00	Balance certificates outstanding Dec. 31, 1923 \$393,960 40 1,406,413 78 199,625 82 \$2,000,000 00
]	N Y C LINES	EQUIPMENT TR	UST OF 1912		
Company M C R R N Y C R R C C C & St L Ry Totals	Loco- Passenger motives cars 31		Certificates issued for not to exceed 790 per cent of cost bearing interest at 4½ per cent \$2,275,663 50 10,325,983 50 2,398,353 00 \$15,000,000 00	Annual installments \$151,710 90 688,398 90 159,890 20 \$1,000,000 00	Certificates redeemed \$1,820,530 80 8,260,786 80 1,918,682 40 \$12,000,000 00	Balance certificates outstanding Dec. 31, 1923 \$455,132 70 2,065,196 70 479,670 60 \$3,000,000 00
	N	Y C LINES E	EQUIPMENT TRI	UST OF 1913		
Company M C R R N Y C R R C C C & St L Ry P & L E R R T & O C Ry Totals	Loco- Passenger motives cars 88 82 249 314 - 47 - 3 - 340 443	Freight cars 740 2,000 1,000 4,000 3,500 11,240	Certificates issued for not to exceed 90 per cent of cost bearing interest at 4½ per cent \$3,697,777 50 10,734,681 38 1,706,775 32 3,981,991 50 3,057,774 30	Annual installments \$262,359 54 742,117 61 116,733 71 265,466 10 213,323 04	Certificates redeemed \$2,648,339 32 7,766,210 88 1,239,840 50 2,920,127 10 2,204,482 20	Balance certificates outstanding Dec. 31, 1923 \$1,049,438 18 2,968,470 50 466,934 82 1,061,864 40 853,292 10
Totals		11,240	\$23,179,000 00	\$1,600,000 00	\$16,779,000 00	\$6,400,000 00
Company M C R R	MICHIGAN	CENTRAL RA	Certificates issued for not to exceed 90 per cent of cost bearing interest at 5 per cent \$4,500,000 00	Annual installment \$300,000 00	OF 1915 Certificates redeemed \$2,400,000 00	Balance certificates outstanding Dec. 31, 1923 \$2,100,000 00
	MICHIGAN	CENTRAL RA	AILROAD EQUIP	MENT TRUST	OF 1917	
Company M C R R	Loco- Passenger motives cars 10 50	Freight cars 6,000	Certificates issued for not to exceed 80 per cent of cost bearing interest at 6 per cent \$8,802,000 00	Annual installment \$600,000 00	Certificates redeemed \$3,402,000 00	Balance certificates outstanding Dec. 31, 1923 \$5,400,000 00
		EQUIPME	NT TRUST No.	48 (1920)		
Company M C R R	Loco- motives 30	Freight cars 2,000	Notes issued for not to exceed 75 per cent of cost bearing interest at 6 per cent \$5,190,800 00	Annual installment \$346,400 00	Notes redeemed \$1,034,000 00	Balance notes outstanding Dec. 31, 1923 \$4,156,800 00

EQUIPMENT TRUSTS (concluded)

NEW YORK CENTRAL RAILROAD COMPANY EQUIPMENT TRUST OF 1920

NEV Equipment The New York C	under sub-	lease from		RAILROAD COMPAN Certificates issue for not to exceed 75 per cent of co	di I	TROST OF 1920	Balance certificates
a		assenger		bearing interest	Annual	Certificates	outstanding
Company M C R R	motives 26	cars 38	cars 1,950	at 7 per cent \$7,014,971 25	installment \$467,664 75	redcemed \$1,402,994 25	Dec. 31, 1923 \$5,611,977 00
M C It It	20	90	1,900	Ø1,014,311 20	9101,001 10	\$1,402,554 25	\$0,011,977 00
		1	YC	LINES EQUIPMENT '			
	•			for not to exceed 75 per cent of co	l		Certificates
Q	Loco-		Freight	bearing interest	Annual	Certificates	outstanding
Company M C R R	motives 10		3,500	at 5 per cent \$5,595,000 00	installments) \$373,000 00	redeemed \$373,000 00	Dec. 31, 1923 \$5,222,000 00
NYCRR	50		5,000	8,580,000 00			8,008,000 00
C C C & St L Ry	15		4,000	5,625,000 00			5,250,000 00
CNRR P&LERR	_		$\frac{1,000}{2,500}$	1,155,000 00 3,345,000 00			$1,078,000 00 \ 3,122,000 00$
P McK & Y R R	_		2,500	3,345,000 00			3,122,000 00
	75					· 	
Totals	<u>75</u>		18,500	\$27,645,000 00	\$1,843,000 00	\$1,843,000 00	\$25,802,000 00
Company M C R R N Y C R R C C C & St L Ry Totals	Loco- motives 15 160 65 240	S FOU	R AND	Certificates issue for not to exceed 75 per cent of cost bearing interest at 4½ per cent \$765,000 00 8,535,000 00 3,360,000 00 \$12,660,000 00	Annual installments \$51,000 00 569,000 00 224,000 00	Certificates redeemed \$51,000 00 569,000 00 224,000 00	Balance certificates outstanding Dec. 31, 1923 \$714,000 00 7,966,000 00 3,136,000 00 \$11,816,000 00
Company M C R R N Y C R R C C C & St L Ry	motives - 8 -	Passenger cars 36 184 48	Y C Freight cars 4,000 2,000	Certificates issue for not to exceed 75 per cent of conservation interest at 5 per cent \$9,480,000 00 6,930,000 00 930,000 00	Annual installments \$632,000 00 462,000 00 62,000 00	Certificates redeemed	Certificates outstanding Dec. 31, 1923 \$9,480,000 00 6,930,000 00 930,000 00
Totals	8	268	6,000	\$17,340,000 00	\$1,156,000 00		\$17,340,000 00
Locomotives Passenger-train cars Freight-train cars Work equipment Floating equipment Totals		HI	TRE (for use \$88,558 29 493,527 97 11,610,926 29 1 11,695 10 259 17	T ACCOUN mount received from hire \$138,002 65 263,820 70 0,146,934 34 37,206 78 0,585,964 47	T Debit balance \$229,707 27 1,463,991 95 259 17 \$1,619,002 35	Credit balance \$49,444 36 25,511 68
		JOI	INT	FACILITY REN	NT $ACCOUN$	NT	
					1923	1922	Comparison
Amount paid for use Amount received for					\$820,478 18 259,989 30	\$797,747 03 315,359 57	\$22,731 15 Inc 55,370 27 Dec
					2500 100 00	2102 005 10	970 101 10 T

Debit balance

\$560,488 88

\$482,387 46

\$78,101 42 Inc

DETAIL OF RAILWAY OPERATING REVENUES

REVENUES FROM TRANSPORTATION	1923	1922	Increase	Decrease
Freight	\$64,138,680 54	\$55,721,157 95	\$8,417,522 59	
Passenger	21,466,657 65	19,247,622 17	2,219,035 48	
Excess baggage	170,227 84	173,218 78		\$2,990 94
Mail	928,132 27	894,547 22	33,585 05	
Express	4,425,743 85	4,292,291 83	133,452 02	
Other passenger train	211,439 46	228,988 32		17,548 86
Milk	133,362 93	115,118 90	18,244 03	
Switching	1,146,702 48	1,046,320 75	100,381 73	
Special service train	15,705 60	16,694 88		989 28
Other freight train	219 50	805 35		585 85
Total	\$92,636,872 12	\$81,736,766 15	\$10,900,105 97	
INCIDENTAL AND JOINT FACILITY				
Dining and buffet	\$863,970 77	\$ 783,811 26	\$80,159 51	
Hotel and restaurant	115,258 48	124,649 04		\$9,390 56
Station and train privileges	67,451 45	68,367 90		916 45
Parcel room	37,964 20	29,881 79	8,082 41	
Storage—freight	66,721 19	66,388 04	333 15	
Storage—baggage	25,910 64	19,173 63	6,737 01	
Demurrage	760,942 53	392,993 36	367,949 17	
Telegraph and telephone	2,332 80	2,374 96		42 16
Stockyard	499 98	544 78		44 80
Rents of buildings and other property	72,669 20	66,618 10	6,051 10	
Miscellaneous	91,779 88	91,961 79		181 91
Joint facility—Cr.	63,705 59	52,759 63	10,945 96	
Joint facility—Dr.	8,036 79	9,883 16	1,846 37	
Total	\$2,161,169 92	\$1,689,641 12	\$471,528 80	
Total railway operating revenues	\$94,798,042 04	\$83,426,407 27	\$11,371,634 77	

DETAIL OF RAILWAY OPERATING EXPENSES

MAINTENANCE OF WAY AND STRUCTURES	1923		1922		Increase	е	Decrease
Superintendence	\$588,268	53	\$535,520	80	\$52,747	73	
Roadway maintenance	959,217	24	767,326	29	191,890	95	
Tunnels and subways	20,246	37	20,252	32			\$ 5 95
Bridges, trestles and culverts	432,559	15	265,700	80	166,858	35	
Ties	1,588,736	37	1,708,231	71			119,495 34
Rails	686,854	99	744,714	06			57,859 07
Other track material	723,453	52	608,476	62	114,976	90	
Ballast	520,951	57	242,416	28	278,535	29	
Track laying and surfacing	3,688,425	82	2,496,898	11	1,191,527	71	
Right-of-way fences	121,074	14	70,334	15	50,739	99	
Snow and sand fences and snowsheds	315	36	809	38			494 02
Crossings and signs	249,532	64	166,736	45	82,796	19	
Station and office buildings	370,127	35	263,505	33	106,622	02	
Roadway buildings	25,876	01	21,051	39	4,824	62	
Water stations	108,282	33	80,915	08	27,367	25	
Fuel stations	39,789	4 6	16,661	51	23,127	95	
Shops and enginehouses	322,873	34	159,003	74	163,869	60	
Carried forward	\$10,446,584	19	\$8,168,554	02			

DETAIL OF RAILWAY OPERATING EXPENSES (continued)

MAINTENANCE OF WAY AND STRUCTURES	(cont) 1923	1922	Increase	Decrease
$Brought\ forward$	\$10,446,584 19	\$8,168,554 02		
Grain elevators	2,818 00	109 98*	\$2,927 98	
Wharves and docks	19,033 24	6,659 29	12,373 95	
Telegraph and telephone lines	52,762 68	71,613 04		\$18,850 36
Signals and interlockers	236,370 59	241,76677		5,396 18
Power plant buildings	7,761 46	7,493 33	268 13	
Power substation buildings	210 28	796 77		586 49
Power transmission systems	1,385 57	1,454 74		69 17
Power distribution systems	21,926 35	19,19997	2,726 38	
Power line poles and fixtures	1,723 31	2,011 50		288 19
Miscellaneous structures	590 21	5,522 53		4,932 32
Paving	16,095 39	14 84	16,080 55	
Roadway machines	37,485 01	21,584 69	15,900 32	
Small tools and supplies	143,010 98	91,465 08	51,545 90	
Removing snow, ice and sand	185,128 26	111,851 00	73,277 26	
Assessments for public improvements	4,644 13	9,785 38		5,141 25
Injuries to persons	102,798 21	55,669 56	47,128 65	
Insurance	37,112 64	36,427 31	685 33	
Stationery and printing	22,952 13	18,028 36	4,923 77	
Other expenses	113 71	1,534 76	22.227.22	1,421 05
Maintaining joint tracks, yards and other facilities—D		499,924 71	36,805 26	00.000 71
Maintaining joint tracks, yards and other facilities—Ci		363,654 03		96,606 74
Total	\$11,416,975 54	\$9,007,593 64	\$2,409,381 90	
MAINTENANCE OF EQUIPMENT				
Superintendence	\$446,213 05	\$397,426 95	\$48,786 10	
Shop machinery	327,884 13	190,101 82	137,782 31	
Power plant machinery	8,515 39	10,709 65		\$2,194 26
Power substation apparatus	15,650 51	5,294 30	10,356 21	
Power substation apparatus—depreciation	6,000 00	6,000 00		
Steam locomotives—repairs	5,144,212 80	4,376,040 02	768,172 78	
Steam locomotives—depreciation	558,322 93	512,299 92	46,023 01	
Steam locomotives—retirements	46,314 42	54,449 57		8,135 15
Other locomotives—repairs	17,305 58	14,341 86	2,963 72	
Other locomotives—depreciation	14,221 56	14,221 56		
Freight-train cars—repairs	8,750,784 89	7,884,103 59	866,681 30	
Freight-train cars—depreciation	1,881,053 84	1,628,848 52	252,205 32	
Freight-train cars—retirements	820,833 66	619,318 84	201,514 82	
Passenger-train cars—repairs	1,430,513 91	924,240 27	506,273 64	
Passenger-train cars—depreciation	174,202 35	172,326 24	1,876 11	
Passenger-train cars—retirements	14,873 39*	11,392 39*		3,481 00
Work equipment—repairs	150,556 13	127,933 91	22,622 22	
Work equipment—depreciation	35,776 61	37,583 88		1,807 27
Work equipment—retirements	26,025 53	23,462 72	2,562 81	
Miscellaneous equipment—repairs	10,038 58	10,463 67		425 09
Miscellaneous equipment—depreciation	3,155 18	2,411 99	743 19	
Miscellaneous equipment—retirements	2,387 65	1,070 60	1,317 05	
Injuries to persons	78,424 82	49,445 83	28,978 99	
Insurance	37,798 71	42,849 73		5,051 02
Stationery and printing	44,008 69	39,51947	4,489 22	
Other expenses	12,016 36	930,266 91		918,250 55
Maintaining joint equipment at terminals—Dr.	92,977 40	40,010 88	52,966 52	
Maintaining joint equipment at terminals—Cr.	173 94	1,027 61	853 67	
Equalization of maintenance		59,094 72*	59,094 72	
Total	\$20,120,147 35	\$18,043,227 98	\$2,076,919 37	
* Credit				

DETAIL OF RAILWAY OPERATING EXPENSES (continued)

TRAFFIC EXPENSES	1923	1922	Increase	Decrease
Superintendence	\$442,147 01	\$413,360 80	\$28,786 21	
Outside agencies	457,022 19	413,495 01	43,527 18	
Advertising	68,580 60	61,779 69	6,800 91	
Traffic associations	13,182 22	17,332 97	0,200 02	\$4,150 75
Fast freight lines	11,702 76	1,506 90	10,195 86	42,200 10
Industrial and immigration bureaus	40,229 25	24,065 24	16,164 01	
Insurance	231 39	697 04	,	465 65
Stationery and printing	170,560 11	166,327 58	4,232 53	
Other expenses	,	57 81	,	57 81
Total	\$1,203,655 53	\$1,098,623 04	\$105,032 49	
TRANSPORTATION EXPENSES				
Superintendence	\$891,380 23	\$785,327 13	\$106,053 10	
Dispatching trains	222,058 93	202,321 29	19,737 64	
Station employees	4,160,785 42	3,686,899 95	473,885 47	
Weighing, inspection and demurrage bureaus	54,948 99	47,862 51	7,086 48	
Station supplies and expenses	381,306 64	325,061 01	56,245 63	
Yardmasters and yard clerks	1,097,062 58	814,660 85	282,401 73	
Yard conductors and brakemen	2,931,900 77	2,211,502 26	720,398 51	
Yard switch and signal tenders	305,847 35	252,906 40	52,940 95	
Yard enginemen	1,854,643 96	1,419,274 26	435,369 70	
Yard motormen	8,603 11	8,324 69	278 42	
Fuel for yard locomotives	2,093,218 56	1,858,630 21	234,588 35	
Yard switching power produced	11,951 02	10,714 19	1,236 83	
Water for yard locomotives	124,131 33	89,216 58	34,914 75	
Lubricants for yard locomotives	20,176 83	9,877 45	10,299 38	
Other supplies for yard locomotives	7,636 52	9,471 97		\$1,835 45
Enginehouse expenses—yard	550,503 80	459,671 56	90,832 24	
Yard supplies and expenses	59,042 38	58,505 43	536 95	
Operating joint yards and terminals—Dr.	1,178,882 64	1,078,543 99	100,338 65	
Operating joint yards and terminals—Cr.	157,065 23	270,079 33	113,014 10	
Train enginemen	2,473,113 95	2,152,775 18	320,338 77	
Train motormen	73,873 80	67,336 95	6,536 85	
Fuel for train locomotives	5,941,267 99	6,354,841 41		413,573 42
Train power produced	47,940 52	42,893 02	5,047 50	
Water for train locomotives	223,851 97	216,768 82	7,083 15	
Lubricants for train locomotives	118,990 70	73,074 49	45,916 21	
Other supplies for train locomotives	61,792 00	57,493 54	4,298 46	
Enginehouse expenses—train	970,255 13	888,760 02	81,495 11	
Trainmen	2,845,180 12	2,450,366 42	394,813 70	
Train supplies and expenses	1,070,733 52	792,951 56	277,781 96	
Signal and interlocker operation	330,518 78	320,057 03	10,461 75	
Crossing protection	385,956 90	375,754 05	10,202 85	
Drawbridge operation	20,517 70	22,561 94		2,044 24
Telegraph and telephone operation	242,309 80	229,818 08	12,491 72	
Stationery and printing	278,627 76	236,995 70	41,632 06	
Other expenses	69,988 33	50,879 49	19,108 84	
Operating joint tracks and facilities—Dr.	302,875 34	275,203 75	27,671 59	
Operating joint tracks and facilities—Cr,	230,186 81	214,172 67		16,014 14
Insurance	23,357 05	32,847 19	40 407 07	9,490 14
Clearing wrecks	91,993 29	75,887 34	16,105 95	
Damage to property	56,434 13	60,339 36		3,905 23
Damage to live stock on right of way	3,158 57	3,885 85		727 28
Loss and damage—freight	522,518 61	910,531 40		388,012 79
Loss and damage—baggage	5,675 60	4,857 25	818 35	
Injuries to persons	492,955 29	368,107 07	124,848 22	
Total	\$32,220,715 87	\$28,909,506 64	\$ 3,311,209 23	

DETAIL OF RAILWAY OPERATING EXPENSES (concluded)

MISCELLANEOUS OPERATIONS	1923		1922	Increase	Decrease
Dining and buffet service	\$863,963	87	\$761,372 94	\$102,590 93	
Hotels and restaurants	103,226	09	107,056 18	1	\$3,830 09
Grain elevators	1,540	57*	936 55	*	604 02
Stockyards	925	29	1,758 08		832 79
Total	\$966,574	68	\$869,250 65	\$97,324 03	
GENERAL EXPENSES	•				
Salaries and expenses of general officers	\$140,724	02	\$135,094 97	\$5,629 05	
Salaries and expenses of clerks and attendants	927,786	30	871,882 28	55,904 02	
General office supplies and expenses	66,127	55	52,755 82	13,371 73	
Law expenses	186,469	63	133,398 68	53,070 95	
Insurance	189	89	2,619 80		\$2,429 91
Pensions	202,225	81	170,515 80	31,710 01	
Stationery and printing	84,741	82	70,831 59	13,910 23	
Valuation expenses	106,130	10	205,328 74		99,198 64
Other expenses	63,024	67	32,414 69	30,609 98	
General joint facilities—Dr.	5,504	78	5,145 84	358 94	
Total	\$1,782,924	57	\$1,679,988 21	\$102,936 36	
TRANSPORTATION FOR INVESTMENT—CR.	\$71,461	66	\$31,832 79		\$ 39,628 87
Total railway operating expenses	\$67,639,531	88	\$59,576,357 37	\$8,063,174 51	
* Credit					

RATIO OF RAILWAY OPERATING EXPENSES, BY GROUPS, TO RAILWAY OPERATING REVENUES

	1923	1922
Maintenance of way and structures	12.04	10.80
Maintenance of equipment	21.22	21.63
Traffic expenses	1.27	1.32
Transportation expenses	33.99	34.65
Miscellaneous operations	1.02	1.04
General expenses	1.88	2.01
Transportation for investment—Cr.	·07 ·	.04
Total	${71\cdot35}$	71.41

TAXES ACCRUED

	1923	1922	Increase	Decrease
ON THE VALUE OF REAL AND PERSONAL PROPERTY	\$3,058,233 22	2 \$3,019,491 4	\$38,741 78	
RAILROAD COMMISSIONERS' ASSESSMENTS, OHIO	3,517 38	8 3,084 (06 433 32	
FEDERAL GOVERNMENT INCOME TAX	1,976,574 72	2 1,303,000 (00 673,574 72	
FEDERAL GOVERNMENT TAX ON CAPITAL	71,061 00	0 15,361 5	55,699 50	
CANADIAN WAR TAX	506,157 45	5 230,765 4	275,392 00	
Total railway taxes accrued	\$5,615,543 77	7 \$4,571,702 4	\$1,043,841 32	
MISCELLANEOUS TAX ACCRUALS	15,104 14	4 14,015 0	09 1,089 05	
Total	\$5,630,647 93	\$4,585,717 5	\$1,044,930 37	

DEDUCTIONS FROM GROSS INCOME

Rent for leased roads

BATTLE CREEK AND STURGIS RAILWAY Interest at 3% on \$421,000 first mortgage bonds			\$ 12,630 00
Canada southern railway Interest at 5% on \$22,500,000 consolidated mortgage be Interest at 4% on \$130,000 Leamington & St Clair mor Dividend at 3% on \$15,000,000 capital stock		\$1,125,000 00 5,200 00 450,000 00	1,580,200 00
DETROIT MANUFACTURERS' RAILROAD Cash rental			15,150 00
Detroit river tunnel and terminal Interest at $4\frac{1}{2}\%$ on \$18,000,000 first mortgage bonds Dividend at 8% on \$3,000,000 capital stock		\$810,000 00 240,000 00	1,050,000 00
Joliet and northern indiana railroad Dividend at 5% on \$300,000 capital stock			15,000 00
New york central railroad (benton harbor extension Cash rental	on, etc)		5,000 00
St joseph south bend and southern railroad Cash rental			20,000 00
VARIOUS COMPANIES for sidings, team and yard tracks			38,471 16
	Total rent for leased roads		\$2,736,451 16
Interest or	n funded debt		
Michigan Central Railroad Co first mortgage Grand River Valley Railroad first mortgage Jackson Lansing & Saginaw Railroad first mortgage Michigan Air Line Railroad first mortgage Michigan Air Line Railroad first mortgage Detroit & Bay City Railroad first mortgage Kalamazoo & South Haven Railroad first mortgage Bay City & Battle Creek Railway first mortgage Toledo Canada Southern & Detroit Railway first mortgage Joliet & Northern Indiana Railroad first mortgage Gold debentures of 1909 EQUIPMENT TRUST OBLIGATIONS Equipment trust certificates of 1910 Equipment trust certificates of 1912 Equipment trust certificates of 1915 Equipment trust certificates of 1917 Equipment trust certificates of January 15, 1920 Equipment trust certificates of April 15, 1920 Equipment trust certificates of September 1, 1922 Equipment trust certificates of September 1, 1922 Equipment trust certificates of June 1, 1923	3½% 4% 3½% 4% 5% 5% 5% 4% 4% 4% 4% 4% 6% 6% 6% 6% 7% 5% 6% 6% 5% 6% 6% 6% 7% 5% 6% 6% 6% 7% 5% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6% 6%	\$630,000 00 60,000 00 59,325 00 104,000 00 200,000 00 35,000 00 1,470 00 124,000 00 305,360 00 \$35,456 44 27,307 96 59,030 90 116,250 00 330,000 00 250,274 00 402,386 59 268,870 83 32,322 64 100,066 67	\$1,579,155 00 1,621,966 03 \$3,201,121 03
			
No. 123, 10 per cent on 187,364 shares, declared June 13,		1004	\$1,873,640 00
No. 124, 10 per cent on 187,364 shares, declared December	12, 1923, payable January 29, Total for year, twenty per c		1,873,640 00 \$3,747,280 00
	per o		

$EQUIPMENT\ IN\ SERVICE$

(INCLUDING EQUIPMENT OF LEASED LINES)

	(INCLUDI	NG EQUIP.	MENT OF L	SASED LI	NES)				
<i>Locomotives</i>	DEC.31, 1922 Grand	Number	CREASE By transfer or change	Number	REASE By transfer or change	Grand	Number	MBER 31, Number held under equipment	Number held under other form
	total	added	of class	retired	of class	total	owned*	trusts	of title
For freight service	393	10	_	20	-	383	200	183	-
For passenger service	148	5	-	3	-	150	89	61	-
For switching service	247	-	_	13	-	234	133	101	-
Electric locomotives	10					10	10		
Totals	798	15		<u>36</u>		777	432	345	
Freight-train cars									
Box cars	23,075	3,083	_	671	196	25,291	6,981	18,146	164
Flat cars	1,093	-	_	120	2	971	965	6	_
Stock cars	1,073	300	_	333	-	1,040	301	448	291
Coal cars	7,827	855		1,448	6	7,228	1,403	5,825	_
Refrigerator and produce cars	502	2,230	_	1	2,731⊕	-	-	_	-
Other transport cars	6	_	_	3	-	3	3	_	-
Caboose cars	339	42	11	16	-	376	315	61	-
Totals	33,915	6,510	11	2,592	2,935	34,909	9,968	24,486	455
Passenger-train cars									
Coaches	237	15	_	2	9	241	126	115	_
Combination passenger cars	52	_	3	6	1	48	35	13	_
Emigrant and excursion cars	21	_	_	5	11	5	5	_	_
Other combination cars	21	_	_	_	2	19	14	5	-
Dining cars	23	1	_	1	_	23	14	9	-
Baggage and express cars	134	18	2	8	_	146	60	86	-
Postal cars	13	_	_	_	_	13	12	1	-
Other passenger-train cars	15	_	_	_	-	15	15	-	-
29.73% of 19 cars in joint service†	5	_	-	_	_	5	_	-	5
Totals	521	34	5	22	23	515	281	229	5
Company service equipment									
Officers' cars	7	_	_	_	_	7	7	_	_
Ballast cars	292	5	_	16	_	281	281	-	_
Derrick cars	3	_	_	_	_	3	3		_
Wrecking cars	7		_	_	_	7	7	_	_
Other company service cars	467	9	215	129	-	562	562	_	-
Totals	776	14	215	145		860	860		

^{*}Owned by The Michigan Central Railroad Company, The Canada Southern Railway Company or Detroit River Tunnel Company †Toronto-Buffalo Line: 15 coaches, 4 baggage and express cars #O Includes 2,727 Trust cars leased to Merchants Despatch, Incorporated

EQUIPMENT OWNED OR LEASED BY BUT NOT IN SERVICE OF COMPANY 2,727 Refrigerator cars leased to Merchants Despatch, Incorporated

TABLE OF TRACKS

			1	Miles of	MAIN T	RACK	Yards	
MAIN LINE OWNED		State	First	Second	Third	Fourth	and sidings	Total
Michigan Central Railroad	DetroitMich-Ind state line	Mich	222.67	222.44	5.18	4.85	423.78	878.92
	Mich-Ind state lineInd-Ill state line		42.46	42.46	1.38	1.37	38.96	126.63
	Ind-Ill state lineKensington		6.52	6.52	1.36	1.32	54.15	69.87
	_							
	Total main line owned		271.65	271.42	7.92	7.54	516.89	1,075,42
BRANCHES OWNED								
Air Line Branch	JacksonNiles	Mich	107.66	3.84	_	_	38.44	149.94
South Bend Branch	NilesMich-Ind state line	«	5.45	_	_	_	3.67	9.12
	Mich-Ind state lineSouth Bend	Ind	5.97	_	_	_	5.50	11.47
South Haven Branch	KalamazooSouth Haven		39.34	_	-	_	7.20	46.54
Lansing Branch	JacksonBay City	u	114.37	13.38	_	_	86.26	214.01
Mackinaw Branch	Bay City	и	182.04	1.94	_	_	152.43	336.41
Gladwin Branch	PinconningGladwin	u	27.90	_	_	_	5.52	33.42
	Mt ForestBentley	u	4.69	_	_	_	-	4.69
Twin Lakes Branch	GraylingLewiston	"	27.26	_	_	_	31.78	59.04
Bagley Branch	Salling JunctionJohannesburg	а	13.78	_	_	_	33.65	47.43
North Midland Branch	Bay City W SMidland	u	18.18	_	_	_	9.25	27.43
East Jordan Branch	Frederic East Jordan	u	42.65	_	_	_	19.08	61 73
Grand Rapids Branch	Rives JunctionGrand Rapids	и	83.82	_	_	_	22.45	106.27
	DetroitBay City	u	107.44	7.55	_	_	79.17	
Bay City Branch	0 0	u	33.54	7 55	_	_		194.16
Caro Branch	VassarOwendale	u			_	-	9.64	43.18
Saginaw Branch	Denmark JunctionSaginaw W S	"	15.76	_	_	_	9.03	24.79
Bay City Belt Branch	At Bay City	u	5.81	_	_	-	3.20	9.01
Water Street Spur Branch	At Bay City	"	3.01	0.00	_	-	7.17	10.18
Detroit Belt Branch	At Detroit		6.31	3.03	_	-	29.87	39.21
Toledo Branch	DetroitMich-Ohio state line	u	46.82	3.43	_	_	81.59	131.84
	Mich-Ohio state line C S Jct Toledo		8.91		-	-	21.73	30.64
Toledo Belt Branch	At Toledo	"	3.49	1.50	-	-	21.76	26.75
Dearborn Branch	Toledo branch to main line	Mich	4.14	4.14	-	-	_	8.28
	West leg of wye at main line	а	.64	_	-	_	2.93	3.57
	Oakwood JunctionDearborn	u	4.06	_	_	-	.02	4.08
	Total branches owned		913.04	38.81			681.34	1,633.19
			1 104.60	210.02	7.00	7.54		
	Total main line and branches owned		1,184.69	310.23	7.92	7.94	1,198.23	2,708.61
LINE JOINTLY OWNED								
St Charles Air Line	At Chicago	Ill	·70	·70	-		1.28	2.68
LEASED LINES	That Comment of the C		15.65				11.05	0= 00
Joliet & Northern Indiana R R	East GaryInd-Ill state line		15.65	_	-	-	11.67	27.32
	Ind-Ill state lineJoliet		28.20	1.05	1.00	-	28.24	56.44
	At Joliet	и	1.37	1.35	1.33	1.31	.76	6.12
St Joseph So Bend & Southern R R	So Bend Ind-Mich state line		14.23		_	-	3.46	17.69
	Ind-Mich state lineSt Joseph		25.08	_	-	_	7.35	32.43
New York Central Railroad	St Joseph JunctionBenton Harbor	"	1.62	-	-	-	.99	2.61
	Battle CreekMoscow	u	47.01	-	_	-	13.77	60.78
Lansing Transit Railway	At Lansing	u	.77	-		-	·91	1.68
Lansing Manufacturers Railroad	At Lansing	и	5.22	-	_	-	5.01	10.23
Bay City Belt Line R R (South								
Water Street track)	At Bay City	"	1.70	-	-	-	3.42	5.12
Battle Creek & Sturgis Ry	Battle CreekFindley	"	33.99	_	_	_	2.87	36.86
St Clair & Western Railroad	St ClairRichmond	"	14.89	_	_	-	·67	15.56
Canada Southern Bridge Co	Slocum Junction Grosse Ile	"	2.50	-	. –	-	.92	3.42
Detroit Manufacturers R R	At Detroit	"	1.52	-	-	_	3.13	4.65
	Carried fo	muard	193.75	1.35	1.33	1.31	83.17	280.91
	Carried Je	nwara	100 10	1 00	7 00	1 01	00.17	200.81

${\bf TABLE\ OF\ TRACKS\ }(concluded)$

	•					Mil	ES OF MA	IN TRAC	к	Yards and	
LEASED LINES (concluded)					State	First	Second	Third	Fourth	sidings	Total
				ought forward		193.75	1.35	1.33	1.31	83.17	280.91
Detroit River Tunnel Co	Detroit		Internation:	al Boundary	Mich	1.81	1.81	-	-	14.42	18.04
	Internati	onal Bounda	ary	Windsor	Ont	1.45	1.45	-		-07	2.97
Canada Southern Railway	Niagara I	Falls		\dots Windsor	u	$226 \cdot 10$	224.58	-	-)		
	Bridgebu	rg		Welland	u	16.86	16.86	-	- }	244.97	866.87
•	Branches	and spurs.			u	137.50	-	_	- J		
Niagara River Bridge Co	Niagara l	Fallsl	Internations	al Boundary	и	.09	-09	_	-	-	·18
	Internati	onal Bounda	arySuspe	nsion Bridge	N Y	·15	·15	-	-	_	30
Indiana Harbor Belt Railroad	Argo yar	d			Ill	_	_	_	_	5.78	5.78
Toronto Hamilton & Buffalo											
Railway					Ont	-	-	_	_	3.42	3.42
	Bridgebu	rg yard			и	-	-	-	-	8.82	8.82
Delaware Lackawanna & Wester	'n										
Railroad	At Black	Rock			N Y	· -	_	_	_	1.29	1.29
Illinois Central Railroad	At Chica	go			Ill -	_	_	-	_	.97	·97
			T-4-	1 1 1 1		577.71	216,20	1.22	1:31	262:01	1,189.55
			1 ota	l leased lines		577.71	246.29	1.99	1.91	302 91	1,109 00
LINES OPERATED UNDER TR	ACKAGE RIG	HTS									
Pere Marquette Railroad			Water St)		Mich	·16	_	_	_	_	·16
Illinois Central Railroad		• `		ion, Chicago	Ill	14.00	14.00	_	_	_	28.00
Grand Trunk Railway	_			al Boundary	Ont	.32	-	_	_	_	.32
Grand Trunk Kanway	_	_		.Black Rock		·87	.53	_	_	_	1.40
					Mich	.20	_	_	_	_	.20
Indiana Harbor Belt Railroad				n Stockyards		30.02	30.02	_	_	_	60.04
Manistee & North Eastern Ry				Lake Branch	Mich	2.96	-	_	_	_	2.96
London & Port Stanley Railway				London	Ont	14.99	_	_	_	_	14.99
New York Central Railroad				Buffalo		24.41	24.41	_	_	_	48.82
New Tork Central Railroad				St, Detroit			2.88	_	_	_	2.88
				nio state line		_	43.38	_	_	_	43.38
				oledo pass sta		10.07	9.44	_	_	_	19.51
				Olivers		1.57	3 11	_	_	1.98	3.55
To Joseph to Laboration					Mich	1 01	_	_	_	93.70	93.70
Industrial tracks				· · · · · · · · · · · · · · · ·	Ind	_	_	_	_	3.96	3.96
	-			• • • • • • • • • • • •	Ill	_			_	2.49	2.49
	•				Ohio			_	_	1.42	1.42
	•	•			Ont	_			_	14.27	14.27
	various į	piaces			Ont						
			Total tra	ackage rights		99.57	124.66	_	-	117.82	342.05
			Total oper	ated mileage		1,862.67	681-88	9.25	8:85	1.680:24	4,242.89
			10tai opei	ated mileage							
•											
•			RECAP	ITULATIO	N						
Owi		Jointly	owned	Lea		C	therwise	operate	d .		tal
1st track STATE OR PROVINCE miles	All tracks miles	1st track . miles	All tracks miles	1st track miles	All tracks miles		track . miles	All track miles	.s I	st track miles	All tracks miles
	2,443.25	-	_	136-11	191.38		3.32	143.28	1	.256.77	2,777.91
Michigan 1,117·34 Illinois 6·52	69.87	·70	2.68	29.57	69.31	4	4.02	90.53	•	80.81	232.39
Indiana 48.43	138.10	-	2 00	29.88	45.01		1.57	7.51		79.88	190.62
Ohio 12:40	57.39	_	-	2000	-		0.07	20.93		22.47	78.32
New York -	-	_	_	·15	1.59		25.28	50.22		25.43	51.81
Province of Ontario –	_			382.00	882.26		.5·31	29.58		397.31	911.84
									~		
Totals 1,184.69	2,708.61	·70	2.68	577.71	1,189.55	9	9.57	342.05	1	,862.67	4,242.89
									_		
MILES OPERATED IN											
Passenger service only -		-		_			86.05			36.05	
Freight service only 36.91		·70		15.36		4	6.65	,		99.32	

MILEAGE STATISTICS

TRAIN MILEAGE

REVENUE SERVICE	1923	1922	Increase	Decrease
Freight train-miles	6,627,522	5,733,624	893,898	
Passenger train-miles	6,152,895	5,877,928	274,967	
Other passenger train-miles	906,242	742,965	163,277	
Mixed train-miles	662,069	638,976	23,093	
Special train-miles	4,826	4,111	715	
Total revenue train mileage	14,353,554	12,997,604	1,355,950	
Non-revenue train-miles	240,593	$\phantom{00000000000000000000000000000000000$	91,677	
Total train mileage	14,594,147	_13,146,520	1,447,627	
LOCOMOTIVE MILEAGE				
REVENUE SERVICE				
Freight locomotive-miles	7,058,299	6,110,145	948,154	
Passenger locomotive-miles	7,332,570	6,939,566	393,004	
Mixed locomotive-miles	665,995	651,217	14,778	
Special locomotive-miles	4,861	4,330	531	
Train switching locomotive-miles	464,357	371,357	93,000	
Yard switching locomotive-miles	6,860,990	5,217,827	1,643,163	
Total revenue locomotive mileage	22,387,072	19,294,442	3,092,630	
Non-revenue locomotive-miles	503,196	287,885	215,311	
Total locomotive mileage	22,890,268	19,582,327	3,307,941	
, and the second				-
CAR MILEAGE				
REVENUE SERVICE				
Freight-train car-miles				
Freight cars—loaded	227,342,780	199,109,520	28,233,260	
Freight cars—empty	107,016,127	94,189,691	12,826,436	
Caboose cars	6,714,020	5,878,716	835,304	
Total freight-train car-miles	$\overline{341,072,927}$	299,177,927	41,895,000	
Passenger-train car-miles				
Passenger cars	16,347,592	15,008,389	1,339,203	
Sleeping, parlor and observation cars	20,915,994	19,943,203	972,791	
Dining cars	2,144,017	1,934,452	209,565	
Other passenger-train cars	23,148,965	22,306,497	842,468	
Total passenger-train car-miles	62,556,568	59,192,541	3,364,027	
Mixed-train car-miles				
Freight cars—loaded	4,498,001	5,161,887		663,886
Freight cars—empty	1,603,042	1,600,076	2,966	000,000
Caboose cars	50,494	12,860	37,634	
Passenger cars	835,731	956,379	,	120,648
Sleeping, parlor and observation cars	889	687	202	,
Other passenger-train cars	655,448	543,980	111,468	
Total mixed-train car-miles	7,643,605	8,275,869		632,264
Special-train car-miles				
Freight cars—loaded	46,066	53,849		7,783
Freight cars—empty	•	38		38
Caboose cars	4,826	4,226	600	
Passenger cars	14,809	17,894		3,085
Total special-train car-miles	65,701	76,007		10,306
Total revenue car mileage	411,338,801	366,722,344	44,616,457	
Non-revenue car-miles	1,839,719	1,015,924	823,795	
Total car mileage	413,178,520	367,738,268	45,440,252	
	-			

TRAFFIC STATISTICS

FREIGHT	1923	1922	Increase	Decrease
Tons of revenue freight carried	32,323,248	25,261,826	7,061,422	
Tons of company freight carried Total tons of freight carried	3,275,466 35,598,714	$\frac{2,538,466}{27,800,292}$	$\frac{737,000}{7,798,422}$	
Tons of revenue freight carried one mile	4,863,930,469	3,852,215,656	1,011,714,813	
Tons of company freight carried one mile	238,730,534	179,929,615	58,800,919	
Total tons of freight carried one mile	5,102,661,003	4,032,145,271	1,070,515,732	
Miles of road operated in freight service	1,826.62	1,826-62		
Tons of revenue freight carried one mile per mile of road	2,662,804	2,108,931	553,873	
Tons all freight carried one mile per mile of road	2,793,499	2,207,435	586,064	
Average distance haul of one ton of revenue freight	miles 150	miles 152		miles 2
Average distance haul of one ton of all freight	miles 143	miles 145		miles 2
Average number of tons of revenue freight per train mile1	667	604	63	
Average number of tons of all freight per train mile 1	700	633	67	
Average number of tons of revenue freight per loaded car mile	20.98	18.86	$2 \cdot 12$	
Average number of tons of all freight per loaded car mile	22.01	19.74	2.27	
Average number of freight cars per train mile 1	47.63	47.09	·5 4	
Average number of loaded cars per train mile 1	31.81	32.05		·24
Average number of empty cars per train mile①	14.90	15.03		·13
Total freight revenue	\$64,138,680.54	\$55,721,157.95	\$8,417,522.59	
Average amount received for each ton of freight	\$1.98	\$2.21		\$0.23
Average revenue per ton per mile	cents 1:319	cents 1.446		$cent \cdot 127$
Average revenue per mile of road	\$35,113.31	\$30,505.06	\$4,608.25	
Average revenue per train mile①	\$8.80	\$8.74	\$0.06	
PASSENGER				
Number of interline passengers carried	1,879,793	1,615,133	264,660	
Number of local passengers carried	2,769,929	2,753,580	16,349	
Number of commutation passengers carried	341,728	300,539	41,189	
Total number of revenue passengers carried	4,991,450	4,669,252	322,198	
Total number of revenue passengers carried one mile	608,450,420	551,718,856	56,731,564	
Miles of road operated in passenger service	1,763.05	1,762.44	·61	
Number of revenue passengers carried one mile per mile of road	345,111	313,043	32,068	
Average distance each revenue passenger carried	miles 121.90	miles 118·16	miles 3.74	
Average number of passengers per train mile2	89	85	4	
Average number of passengers per car mile	16	15	1	
Average number of passenger cars per passenger train mile	9	9		
Total passenger revenue	\$21,466,657.65	\$19,247,622.17	\$2,219,035.48	
Average amount received from each passenger	\$4.30	\$4.12	\$ 0.18	
Average revenue per passenger per mile	cents 3.529	cents 3:489	cent ·040	
Total passenger service train revenue	\$27,335,564.00	\$24,951,787.22	\$2,383,776.78	
Average passenger service train revenue per mile of road	\$15,504.61	\$14,157.52	\$1,347.09	
Average passenger service train revenue per train mile②	\$3.54	\$3.44	\$0.10	
TOTAL TRAFFIC	••••			
	\$94,798,042 04	\$83,426,407 27	\$11,371,634 77	
Operating revenues		, .	8,063,174 51	
Operating expenses	67,639,531 88	59,576,357 37		
Net operating revenue	\$27,158,510 16	\$23,850,049 90	\$3,308,460 26	
Average mileage of road operated	1,862.67	1,862.06	.61	
Operating revenues per mile of road	\$50,893 63	\$44,803 28	\$6,090 35	
Operating expenses per mile of road	36,313 21	31,994 86	4,318 35	
Net operating revenue per mile of road	\$14,580 42	\$12,808 42	\$1,772 00	
14en obergems teachine ber mine or town				

O"Freight train miles" includes total "mixed train miles" O"Passenger train miles" includes total "mixed train miles"

TRAFFIC STATISTICS (continued)

DESCRIPTION OF REVENUE FREIGHT MOVED

	NUMBER C	F CARLOAI	DS	COMMODITY		NUMBER OF (2,000 pour		
Decrease	Increase	1922	1923	PRODUCTS OF AGRICULTURE	1923	1922	Increase	Decrease
56		5,260	5,204	Wheat	199,663	199,991		328
3,921		12,221	8,300	Corn	317,005	464,114		147,109
110		9,346	9,236	Oats	293,383	287,759	5,624	147,100
364		2,188	1,824	Other grain	62,141	71,636	0,024	9,495
001	551	14,780		Flour and meal	470,264	429,378	40,886	9,490
	5,209	20,503		Other mill products	498,801	379,404		
	552	5,947	6,499	Hay, straw and alfalfa	80,389	71,992		
	43	859	902		11,698	10,922		
	991	1,681	2,672		34,425	21,722	12,703	
	306	259	565	Cotton seed and products, except oil	13,928	5,842	8,086	
	2,493	3,374	5,867		90,891	54,892	35,999	
3,010	2,100	19,201	,	Other fresh fruits	212,164	245,894	00,000	33,730
0,010	558	5,389		Potatoes	106,902	97,826	9,076	50,150
	1,070	6,048		Other fresh vegetables	90,615	78,182	12,433	
	544	2,371	2,915	Dried fruits and vegetables	61,364	51,403	9,961	
	71	10,403		Other products of agriculture	283,323	273,328	9,995	
				-				
	4,927	119,830	124,757	Total	2,826,956	2,744,285	82,671	
				ANIMALS AND PRODUCTS				
	174	218	392	Horses and mules	4,460	2,432	2,028	
	679	7,802	8,481	Cattle and calves	97,087	89,682	7,405	
658		3,284	2,626	Sheep and goats	24,925	31,789		6,864
	1,675	11,943	13,618		143,883	127,588	16,295	
675		20,883	20,208	Fresh meats	238,645	247,582		8,937
	2,675	11,296	13,971	Other packing-house products	233,596	186,276	47,320	
	63	1,336	1,399	Poultry	17,147	15,772	1,375	
_	426	3,092	3,518	Eggs	38,670	34,105	4,565	
1		4,466	4,465	Butter and cheese	55,120	54,647	473	
391		1,341	950	Wool	12,609	15,399		2,790
180	100	2,107	1,927	Hides and leather	40,962	43,828		2,866
	120	2,665	2,785	Other animals and products	49,987	45,089	4,898	
	3,907	70,433	74,340	Total	957,091	894,189	62,902	
				PRODUCTS OF MINES				
	11,326	14,949	26,275	Anthracite coal	1,176,634	664,649	511,985	
	41,998	132,553	174,551	Bituminous coal	9,006,074	6,054,071		
	3,628	15,075	18,703	Coke	595,077	407,543	, .	
	163	34	197	Iron ore	9,599	757	8,842	
	1,223	808		Other ores and concentrates	80,392	31,352	49,040	
	96	30	126	Base bullion and matte	5,109	1,324	3,785	
	10,725	66,798	77,523	Clay, gravel, sand and stone	3,745,477	3,271,915	473,562	
	70	148	218	Crude petroleum	6,618	4,105	2,513	
41		1,046	1,005	Asphaltum	31,020	32,139	.,0	1,119
918		8,074	7,156	Salt	195,429	208,475		13,046
186		1,111	925	Other products of mines	31,108	37,854		6,746
	68,084	240,626	308,710	Total	14,882,537		4,168,353	<u> </u>

${\bf TRAFFIC\ STATISTICS\ }(concluded)$

DESCRIPTION OF REVENUE FREIGHT MOVED (concluded)

NUMBER OF CARLOADS				COMMODITY		NUMBER OF TONS (2,000 pounds)					
Decrease	Increase	1922	1923	PRODUCTS OF FORESTS	1923	1922		Decrease			
	6,491 445 1,606	18,797 1,393 514	25,288 1,838 2,120 69,211	Logs, posts, poles and cord wood Ties Pulp wood Lumber, timber, box shooks, staves and	605,175 50,473 61,562	464,231 41,713 15,342	140,944 8,760 46,220				
	16,642 974	52,569 2,727	3,701	headings Other products of forests	1,850,937 80,605	1,381,785 60,568	469,152 20,037				
	26,158	76,000	102,158	Total	2,648,752	1,963,639	685,113				
MANUFACTURES AND MISCELLANEOUS											
	3,599	24,645	28,244	Refined petroleum and its products	756,730	659,532	97,198				
	300	910	1,210	Vegetable oils	29,355	21,028	8,327				
	69	7,442	7,511		211,095	204,583	6,512				
	18	45	63		372	354	18				
	3,678	4,628	8,306	Iron, pig and bloom	394,737	216,585	178,152				
	32	409	441	Rails and fastenings	14,844	14,627	217				
	4,199	33,270	37,469	Bar and sheet iron, structural iron and iron	,	,					
	4,199	33,210	37,403	pipe	1,281,704	1,095,125	186,579				
	700	3,220	4,018	Other metals, pig, bar and sheet	113,608	92,280	21,328				
	798	,	16.047	· Castings, machinery and boilers	338,103	240,102	98,001				
	4,140	11,907	•	Cement	503,969	440,639	63,330				
	1,810	11,851	13,661		421,363	343,174	78,189				
	1,591	9,853	11,444	Brick and artificial stone	168,444	,	33,883				
	850	4,802	5,652	Lime and plaster	•	134,561					
	431	2,564	2,995	Sewer pipe and drain tile	52,886	46,631	6,255				
	8,864 4,533 13,397		13,397	Agricultural implements and vehicles, other	100 000	70.000	100 200				
				than automobiles	180,288	70,980	109,308				
	42,286	120,976	163,262	Automobiles and autotrucks	1,261,510	923,392	338,118				
	58	1,083	1,141	Household goods and second-hand furniture	8,250	8,027	223				
	1,364	4,725	6,089	Furniture (new)	48,632	38,387	10,245				
	197	1,101	1,298	Beverages	24,479	21,871	2,608				
	38	1,350	1,388	Ice	46,122	44,546	1,576				
	1,323	3,800	5,123	Fertilizers (all kinds)	129,686	93,702	35,984				
	2,526	10,853	13,379	Paper, printed matter and books	324,067	255,765	68,302				
	4,980	22,040	27,020	Chemicals and explosives	868,006	698,163	169,843				
	667	1,527	2,194	Textiles	35,677	24,274	11,403				
	911	4,736	5,647	Canned goods (all canned food products)	127,643	107,895	19,748				
	19,419	104,407	123,826	Other manufactures and miscellaneous	2,658,184	2,178,172	480,012				
	104,148	396,677	500,825	Total	9,999,754	7,974,395	2,025,359				
	207,224	903,566	1,110,790	Grand total carload traffic	31,315,090	24,290,692	7,024,398				
				Merchandise—All L C L freight	1,008,158	971,134	37,024				
				GRAND TOTAL TRAFFIC	32,323,248	25,261,826	7,061,422				

JACKSON LANSING & SAGINAW RAILROAD LAND GRANT FUND

OF

THE MICHIGAN CENTRAL RAILROAD COMPANY

DETROIT, MICHIGAN, January 23, 1924

ALFRED H. SMITH, President

The Michigan Central Railroad Company

New York

DEAR SIR:

I respectfully submit herewith annual statement of the business of the Land Department of this company for the year ended December 31, 1923.

LAND AND SALES ACCOUNT

	Acre	es				${\bf Amount}$
Unsold January 1, 1923, according to		Lands sold during the year				\$479 50
patents	9,362.69		Less cancell	355 00		
Restored to market in 1923	,	.00				\$124 50
	9,442	:69				
Sold during the year	69.06		Total amou	\$4 50 00		
Unsold at close of the year	9,373	3:63	of year			
The sales for the last five years we	re as fo	llows:				
	1	919	1920	1921	1922	1923
Acres sold	120.00		1,996.67	117.00	366.58	69.06
Land sales	\$ 37	0.00	\$4,282.14	\$511.00	\$1,220.00	\$479.50
Average per acre	\$3.08		\$2.14	\$4.37	\$3.33	\$6.94
	CA	SH AC	CCOUNT			
RECEIPTS						
Cash on hand January 1, 1923	\$ 18	87	For taxes			\$1,447 47
From payments on land contracts and			For expense	es		25 00
sales	774	50	Cash on hand December 31, 1923			99 94
From interest	58	08			,	
From M C R R Co to pay taxes	720	96				
Total	\$1,572	41	Total			\$ 1,572 41

WILLIAM HUTCHINSON

Commissioner

LAND GRANT FUND

Messes. Bronner, Robson and Blair, Trustees

Balance on hand at end of 1922, as shown by report for that year	\$ 328 01
Interest on deposits	12 09
Cash on hand December 31, 1923	\$340 10